

#### **DISCLAIMER**

This document contains forward-looking statements. Any forward-looking statement does not constitute forecasts as defined in European regulation (EC) 809/2004. Forward-looking statements relate to expectations, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts. The forward-looking statements are based on the Company's current beliefs, assumptions and expectations of its future performance, taking into account all information currently available. Forward-looking information and statements are not guarantees of future performance and are subject to various risks and uncertainties, many of which are difficult to predict and generally beyond the control of the Company. These risks and uncertainties include those discussed or identified under section 4 "Risk Factors" of the SoLocal Group's "Document de référence" which was filed with the French financial markets authority (AMF) on 26 April 2018. Important factors that could cause actual earnings to differ materially from the earnings anticipated in the forward-looking statements include the effects of competition, usage levels, the success of the Group's investments in France and abroad, and the effects of the economic situation. SoLocal Group, its affiliates, directors, advisors, employees and representatives expressly disclaim any liability whatsoever for such forward-looking statements.

The forward-looking statements contained in this document apply only at the date of this document. SoLocal Group does not undertake to update any of these statements to take account of events or circumstances arising after the date of said document or to take account of the occurrence of unexpected events.

Accounting data presented on an annual basis are in audited consolidated form, but accounting data indicated on a quarterly or half-yearly basis are in unaudited consolidated form. Financial statements restated under IFRS 15 are unaudited figures.

Business indicators covered in the presentation are for continued activities.

Due to rounding, numbers presented throughout this and other documents may not add up precisely to the totals provided.

All financial data and indicators are published in details within the report of Consolidated financial information as of 31 December 2017 which is available on the corporate website, <a href="www.solocalgroup.com">www.solocalgroup.com</a> (finance area).





# **ACCOUNTING IMPACTS**

Jean-Jacques Bancel, CFO



#### **EXECUTIVE SUMMARY**

- IFRS 15: a new standard on revenue recognition
- Effective date of the standard : 1st January 2018
- Restated in full for FY 2017 and applied onwards (prior comparative periods will not be restated under IFRS 15)
- First financial communication : 24<sup>th</sup> April 2018 on Q1 2018
- Increased disclosure : compulsory disclosure of the order backlog under IFRS 15
- Impact on revenue recognition : revenues to be more spread over time
- Outlook for 2018: stabilisation of recurring EBITDA¹ under IFRS 15 (€170M)



#### **5-STEP APPROACH**

- Identify a contract: an agreement between two or more parties that creates enforceable rights and obligations
- 2. Identify performance obligation: all the services promised to a client with a need to define if they are distinct or not distinct
- 3. Calculate the transaction price: the amount of consideration to which an entity expects to be entitled in exchange for transferring promised services to the client
- 4. Allocation of the transaction price to the performance obligation: allocate the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the entity expects to be entitled in exchange for transferring promised services to the client
- 5. Recognition of revenue when the entity satisfies the performance obligation: revenue is recognised when the client obtains the control of the performance obligation



#### DIFFERENT IMPACTS OF IFRS 15 PER BUSINESS LINE



**PRESENCE MGT** 

**STORE LOCATOR** 

**E-REPUTATION** 



**SEARCH:** 

Ranking, Performance

**DISPLAY:** 

Social media, Properties Programmatic, Video

DATA

**DIRECT MARKETING** 



ALL RANGE OF WEBSITES

E-COMMERCE WEBSITES



**BOOKING MGT** 

CRM

MKTG AUTOMATION

**E-PAYMENT** 

**CLOUD, HOSTING** 

**E-TRAINING** 



**FLYERS** 

**AUGMENTED DIRECTORIES** 

DIGITAL LOCAL
GUIDES

## Legends:



DIGITAL PRODUCTS (EXCL. WEBSITES)



**DIGITAL WEBSITES** 

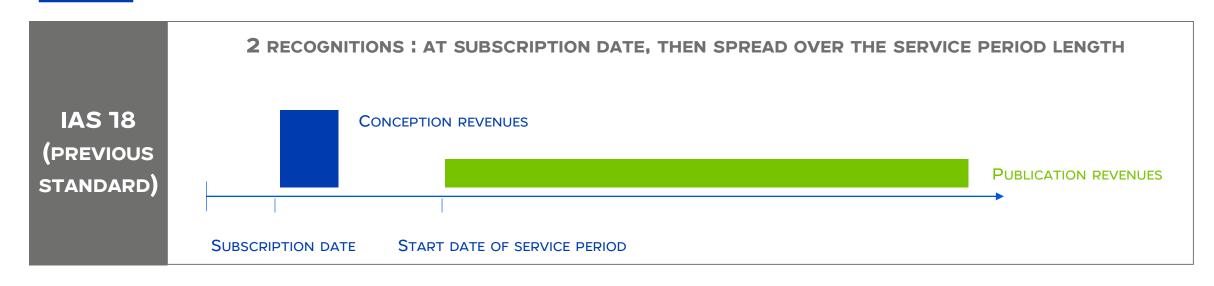


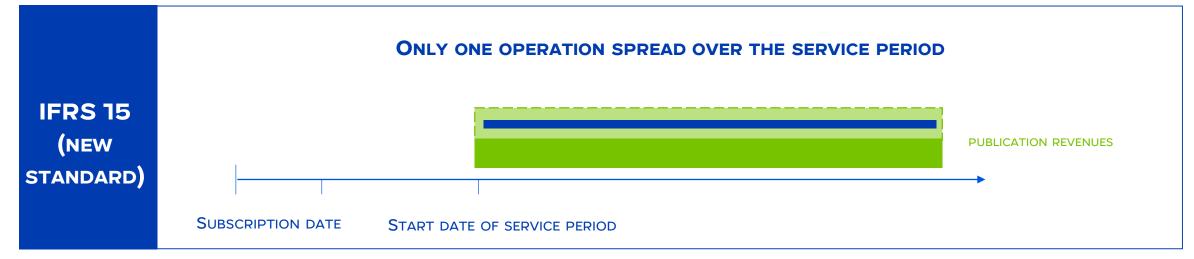
**PRINT & OTHER** 





# **REVENUE RECOGNITION OF DIGITAL PRODUCTS**

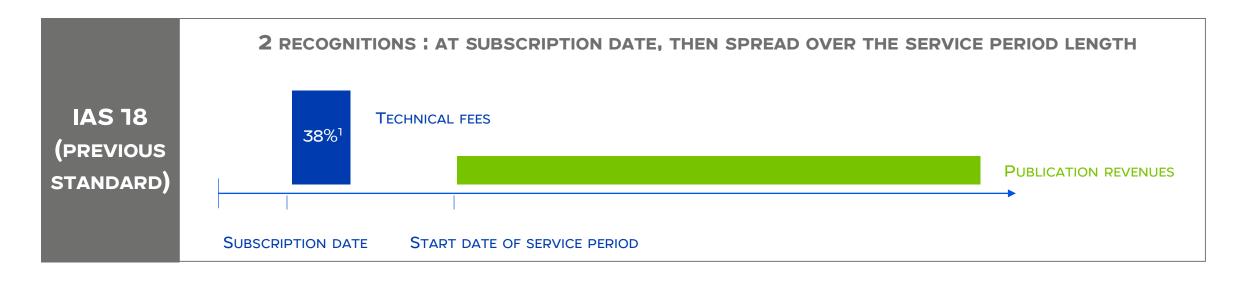








## **REVENUE RECOGNITION OF DIGITAL WEBSITES**



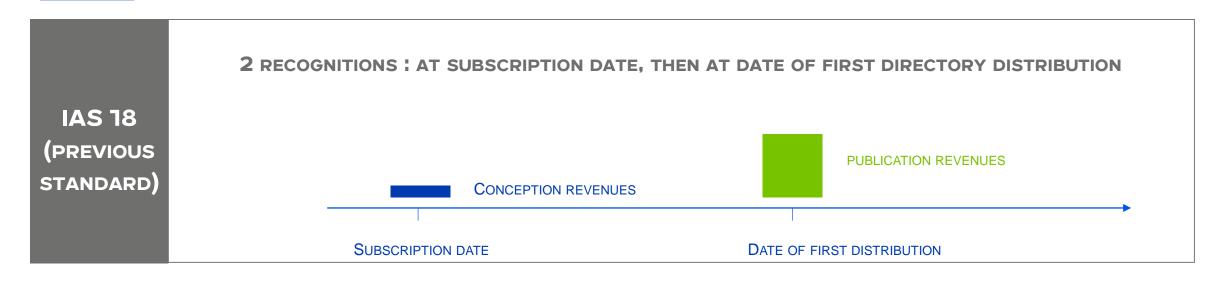








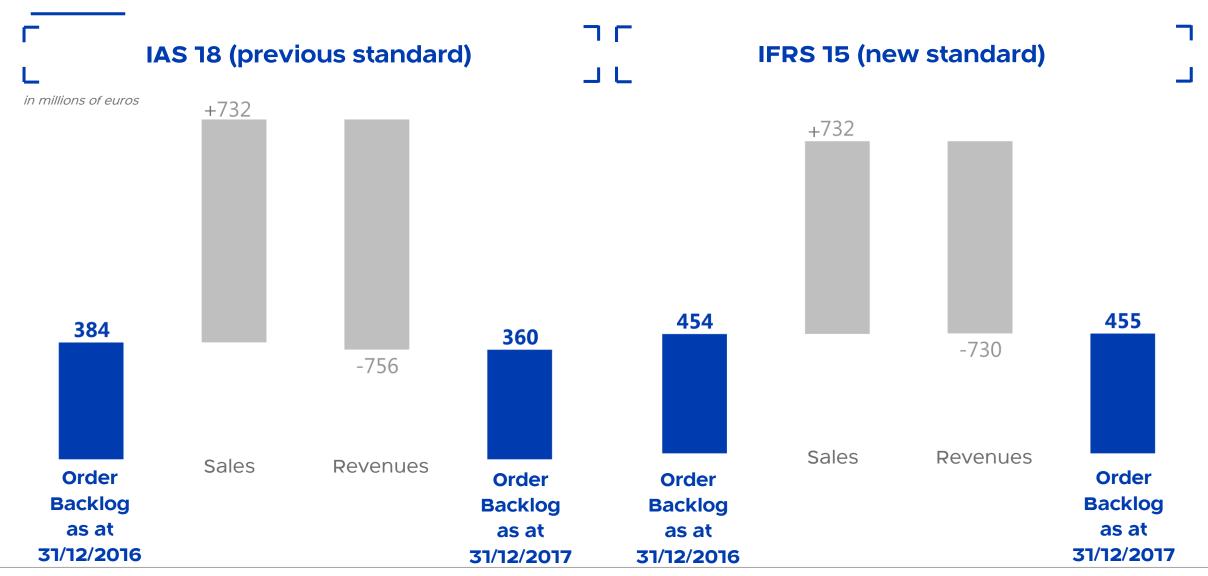
# **REVENUE RECOGNITION OF PRINT & OTHER**







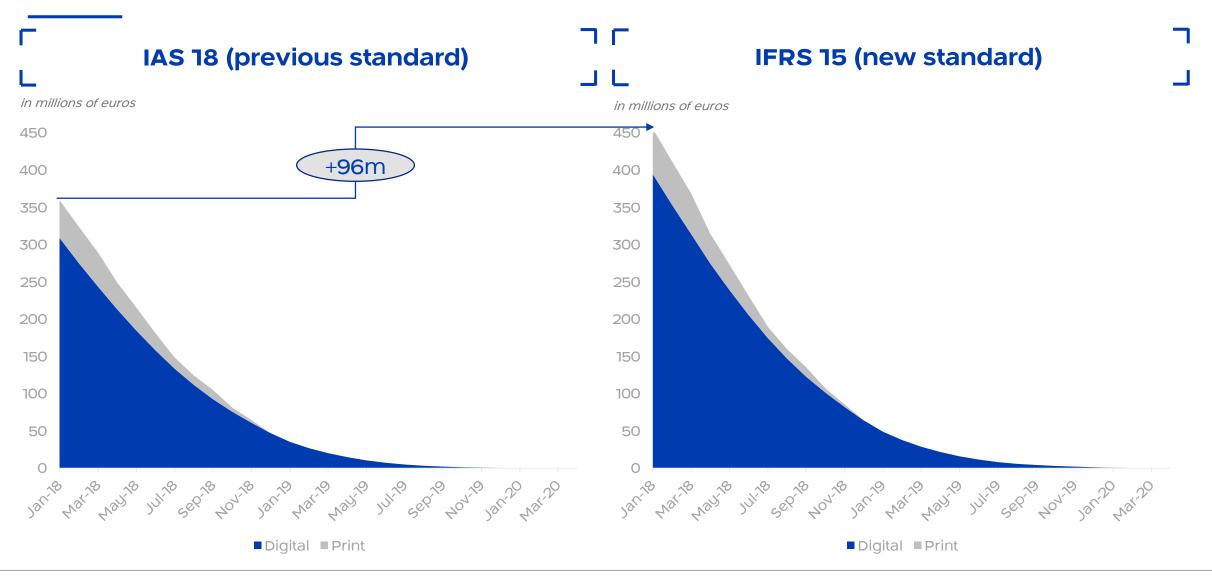
## ORDER BACKLOG BREAKDOWN<sup>1</sup>







#### CONVERSION OF ORDER BACKLOG INTO REVENUES AS AT 31/12/2017<sup>1</sup>

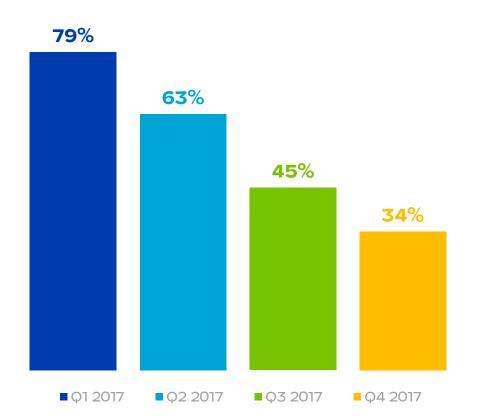




## PROFILE OF CONVERSION OF 2017 SALES INTO FY 2017 REVENUES<sup>1</sup>

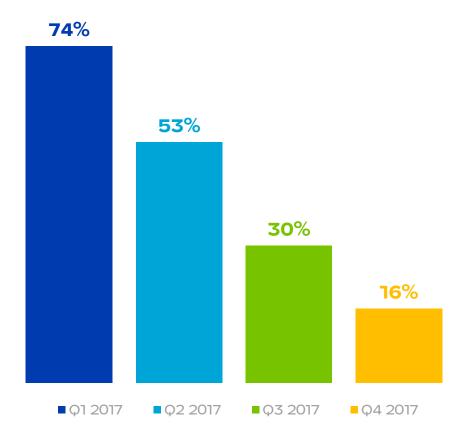
# IAS 18 (previous standard)

% of 2017 sales converting into FY 2017 revenues



# **IFRS 15 (new standard)**

% of 2017 sales converting into FY 2017 revenues







#### **IMPACTS ON COST BASE**

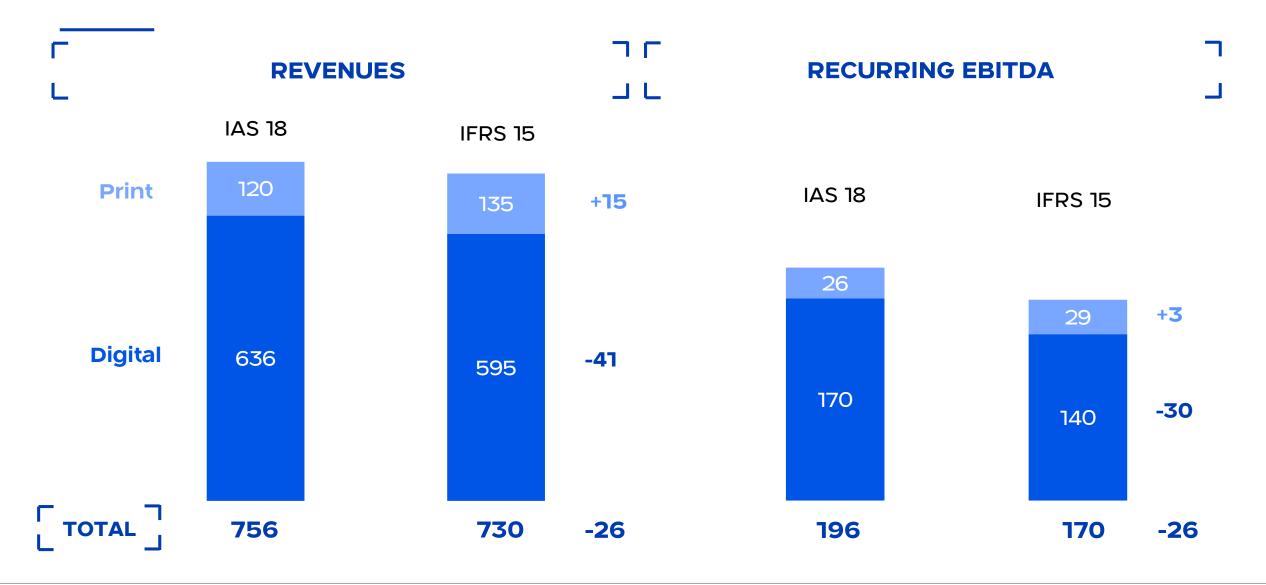
IFRS 15 prevents from spreading the variable compensation for salesforce:
 increase of €0.7M in staff costs in FY 2017

 No change in cost of production recognition for digital, print products and websites

 Impact on fixed costs allocation between digital and print, thus impacting EBITDA by product line



## **REVENUE & RECURRING EBITDA IMPACTS<sup>1</sup>**







# FY 2017 P&L OVERVIEW (1/2)

In millions of euros	[ IAS 18]	[IFRS 15]	Variation
<ul> <li>Digital revenues <sup>1,2</sup></li> </ul>	636	595	-41
<ul> <li>Print revenues<sup>1,2</sup></li> </ul>	120	135	+15
Total revenues from continued activities	<b>756</b>	730	-26
<ul> <li>Staff costs<sup>1,2</sup></li> </ul>	-367	-369	-1
<ul> <li>Non staff costs<sup>1,2</sup></li> </ul>	-192	-192	Ο
Recurring EBITDA <sup>1</sup>	196	170	-26
<ul> <li>Non recurring costs</li> </ul>	-13	-13	Ο
<ul> <li>EBITDA from divested activities</li> </ul>	-3	-3	Ο
Consolidated EBITDA	180	154	-26





# **FY 2017 P&L OVERVIEW (2/2)**

In millions of euros	[ IAS 18]	[IFRS 15]	[Variation]
Recurring EBITDA <sup>1</sup>	196	170	-26
<ul> <li>Depreciation &amp; amortisation<sup>1</sup></li> </ul>	-64	-64	0
<ul> <li>Net financial result before debt restructuring<sup>1</sup></li> </ul>	-28	-28	0
<ul> <li>Corporate income tax<sup>1</sup></li> </ul>	-44	-35	-9
Recurring net income <sup>1</sup>	60	42	-17
<ul> <li>Contribution from non recurring items<sup>1</sup></li> </ul>	-9	-9	0
<ul> <li>Net gain from debt restructuring<sup>1</sup></li> </ul>	278	278	0
Net income from continued activities	<b>329</b>	312	-17
<ul> <li>Contribution from divested activities<sup>1</sup></li> </ul>	7	7	0
Net income	336	318	-17





## NO IMPACT ON FREE CASH FLOWS<sup>1</sup>

In millions of euros	LIAS 18	LIFRS 15	Variation
Recurring EBITDA <sup>1</sup>	196	170	-26
<ul> <li>Change in working capital</li> </ul>	-41	-15	+26
<ul><li>CAPEX</li></ul>	-53	-53	-
<ul> <li>Corporate income tax paid</li> </ul>	-45	-45	-
<ul> <li>Non cash and non recurring items</li> </ul>	-24	-24	-
<ul> <li>Cash financial income/expense</li> </ul>	-56	-56	-
Free cash flow <sup>1</sup>	-23	-23	_





#### **OUTLOOK FOR 2018**

in millions of euros

[IAS 18]

[IFRS 15]

2017 recurring EBITDA<sup>1</sup>

196

170

The outlook for 2018 is the stabilisation of recurring EBITDA¹ (under IFRS 15)



**Q&A** 

